



**Manitoba Association for Resource Recovery Corp.
MARRC**

2000 Annual Report

**Making every
drop count**

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Annual General Meeting

Wednesday, March 28, 2001

9:30 am

Delta Bessborough Hotel

601 Spadina Crescent East

Saskatoon, Saskatchewan

S7K 3G8

Overview of MARRC

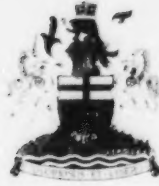
The Manitoba Association for Resource Recovery Corp. (MARRC) is a non-profit corporation established in 1997 by manufacturers and marketers of lubricating products in Manitoba. Its mandate is to develop, implement and administer a cost-effective, sustainable, user-financed, province-wide stewardship program for used oil, used oil filters and used oil containers.

MARRC was incorporated under The Corporations Act of Manitoba on April 1, 1997. It operates in accordance with a Letter of Approval issued by Manitoba Environment on February 26, 1998 under Section 7 of the "Used Oil, Oil Filters and Containers Stewardship Regulation" of the Waste Reduction and Prevention Act.

The Corporation derives revenue principally in the form of Environmental Handling Charges (EHCs) applied to the sale or consumption of selected lubricating products in Manitoba. The Corporation's primary expenses are related to the:

- establishment and operation of a publicly-accessible network of licenced collection facilities for used lubricating products,
- payment of Return Incentives to companies licenced by the province and registered with MARRC to collect used lubricating products and transfer them to approved processors and end-users,
- payment of Processing Incentives to companies licenced by the province and registered with MARRC to recycle used lubricating products, and
- development and distribution of public education materials.

MARRC's affairs are managed by a six-person Board of Directors drawn from the member companies of MARRC and from other stakeholder organizations.



MINISTER OF CONSERVATION

Legislative Building
Winnipeg, Manitoba, CANADA
R3C 0V8

Ron Benson
Executive Director
Manitoba Association for Resource
Recovery Corporation
35 - 1313 Border Street
Winnipeg MB R3H 0X4

Dear Mr. Benson:

The Manitoba Association for Resource Recovery Corporation has achieved a great deal since it received its approval to operate a product stewardship program in 1998. I am especially pleased to note that in the year 2000, your Association achieved a 75% recovery rate for collectible oil and filters; that you continued to expand the network to 40 depots; supported province-wide events to raise awareness, and continued working with communities to recover used lubricating products.

I think your staff and Directors, as well as those Manitoba communities that are participating in this program can be proud of your accomplishments.

I am pleased to acknowledge your Association's continued efforts to increase the recovery of used lubricating products from Manitobans, and I wish you success in removing these contaminants from our natural environment.

Sincerely,

Oscar Lathlin
Minister



*Our Past. Our Future. Our Celebration.
Notre passé. Notre avenir. Notre fête.*

Highlights of 2000

Initiatives drive awareness and support

February 28 MARRC participates in the Association of Manitoba Municipalities (AMM) conference in Brandon. This affords MARRC direct, one-on-one, contact with municipal leaders from throughout Manitoba.

March 19 CJOB - "Talk to the Experts"

MARRC's Executive Director participates in a one hour radio talk show that gives the public an opportunity to ask questions and provide comments regarding MARRC's used lubricating products stewardship program.

April 26-28 MARRC participates from January to April as a steering committee member in Resource Conservation Manitoba's planning of their 4th Waste Reduction Conference and Trade Show. Over 200 delegates attend from across the province. MARRC participates as a presenter in the 3 day workshops.

April 30 MARRC participates with Canadian Tire in a highly successful collection day at their 7 locations in the City of Winnipeg. Licenced collectors are present at each site.

The objectives of the collection day are to:

- encourage the do-it yourselfer (DIYer) to recycle their used lubricating products,
- enhance consumer awareness,
- acknowledge public support.

The collection day event is supported by advertisements in the City of Winnipeg's 2 daily and 4 weekly newspapers. Radio remote coverage is present at each site.

June 24 MARRC organizes an "*EcoDay*" with the support of 28 rural communities to encourage Manitobans to recycle their used lubricating products. In addition, 4 licenced collection facilities in Winnipeg are included in the promotion.

- Minister of Conservation declares June 24 "*EcoDay*".
- Media coverage includes advertisements in 33 local newspapers. Radio remotes are at 7 sites. T.V. interviews take place in Winnipeg and Brandon.
- Participating consumers are rewarded with prizes and refreshments.

MARRC's follow-up survey with each of the 28 participating communities indicates that consideration should be given to repeating this very successful initiative in future years.

August 23 MARRC participates in the Northern Association of Community Councils Inc. trade show and conference with presentations at the workshops. The purpose is to establish contact with northern delegates to formalize a strategic plan for servicing the remote communities in the north.

Highlights of 2000

- Sept. 9 & 10 MARRC participates in a second Canadian Tire day. It is extended to include the 7 locations in Winnipeg along with the 7 rural stores in the province, namely Selkirk, Steinbach, Winkler, Brandon, Portage la Prairie, Dauphin and Thompson. The initiative is supported by newspaper coverage in the Winnipeg dailies and weeklies, along with advertisements in the 7 rural centres. Radio remotes are effectively utilized at each site. Local EcoCentres support the initiative. Volumes exceed expectations.
- Oct. 17 & 19 MARRC participates in conferences at Brandon and Winnipeg sponsored by the Manitoba Product Stewardship Corporation (MPSC) on the subject of reducing waste in Manitoba. In attendance are municipal delegates from throughout the province. A newsletter prepared jointly by MPSC, MARRC, the Tire Stewardship Board, and the Manitoba Ozone Protective Industry Association (MOPIA) is presented to the delegates and distributed throughout the province.

Stewardship program recognized

- April - June MARRC participates in various meetings as a member of the Household Hazardous Waste Management Committee chaired by Manitoba Conservation. The objective is to reduce the generation of HHW and provide an effective and cost-efficient collection and management system. The used oil model is being utilized as a guide in developing the considerations for the regulatory framework and enforcement requirements.

EcoCentre network continues to expand

MARRC increases its network to 33 by year-end exceeding the minimum network objective of 28 established by the province's multi-stakeholder Used Oil Management Committee in 1996. The network will be further expanded to 40 by the spring of 2001 as 7 more municipal councils have passed resolutions and have licences approved for installation.

Four facilities are licenced by Manitoba Conservation for the collection of used lubricating products in Winnipeg. In addition, MARRC is working with the City's Solid Waste Division to implement a program for the currently underserved north and west quadrants.

Training and audits promote safety and compliance

- Ongoing MARRC, as part of its contractual arrangements with owners/operators of collection facilities, provides initial and recurrent on-site training for management and staff. The training, and follow-up audits, are designed to promote a safe operation and compliance with each facility's operating licence issued by Manitoba Conservation. During 2000, MARRC conducted inspections at each of the EcoCentre facilities in the network.

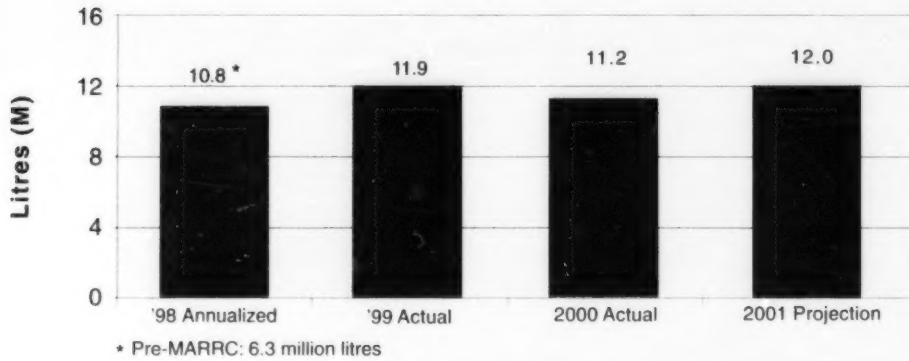
Collection volumes for 2000 extending in all zones

- Used oil: 11.2 million litres (75% of total recoverable)
- Filters: 1.43 million (75% of total recoverable)
- Used oil containers 116,000 kilograms (1999 Actual: 92,000)

Collection Activity by Product

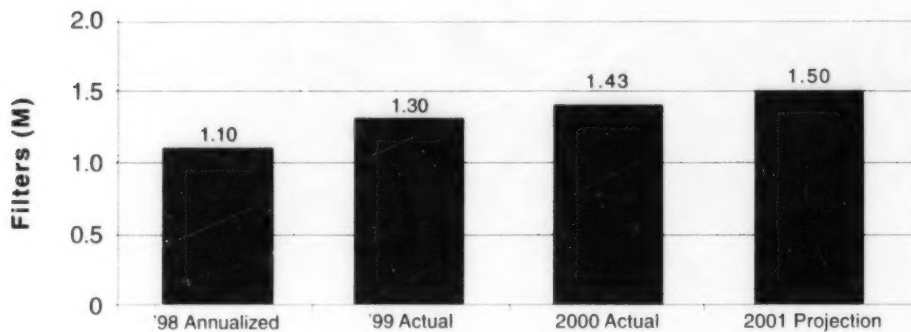
Oil

(estimated total recoverable per year: 15 million litres)



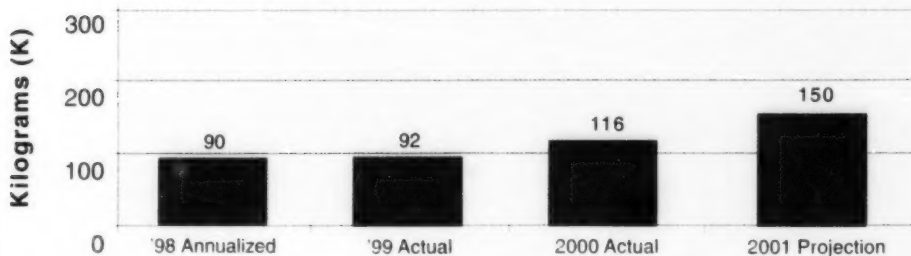
Filters

(estimated total recoverable per year: 1.9 million filters)

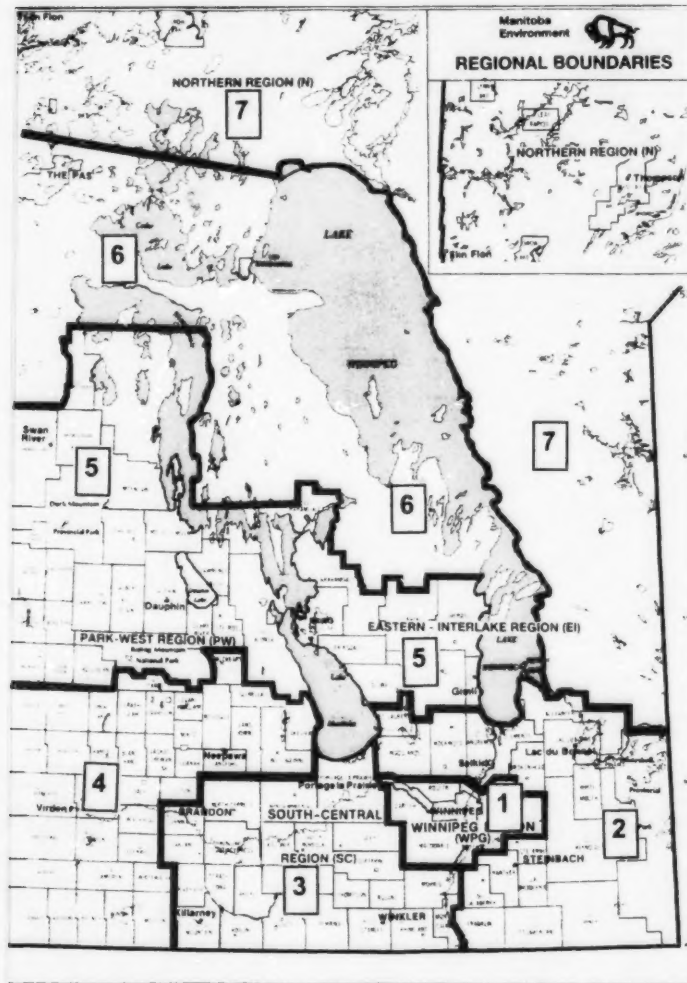


Containers - under 30 litres capacity

(estimated total recoverable per year: 950 thousand kilograms)



Collection Activity by Zone

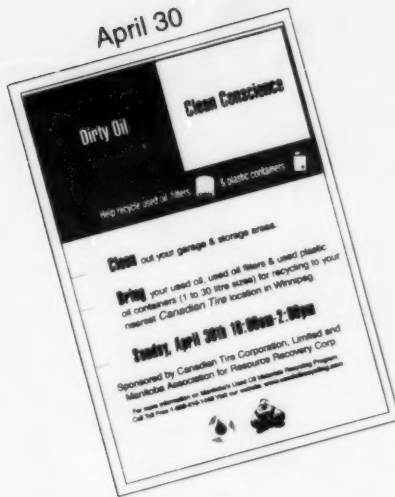


Collection Percentages by Zone

Zone ►	1		2		3		4		5		6		7	
	'00	'99	'00	'99	'00	'99	'00	'99	'00	'99	'00	'99	'00	'99
Oil	63	66	10	8	12	12	3	3	4	4	1	1	7	6
Filters	57	59	10	9	17	18	6	5	6	5	2	2	2	2
Containers	43	54	9	6	15	14	8	7	12	9	2	1	11	9

Communications

Canadian Tire Days



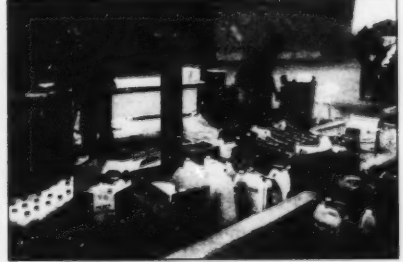
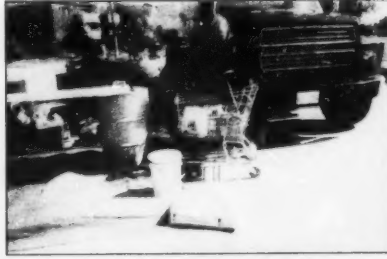
Grand Prize
Gas BBQ



Radio Remotes

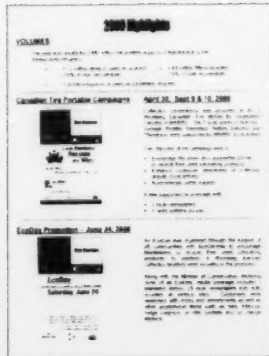
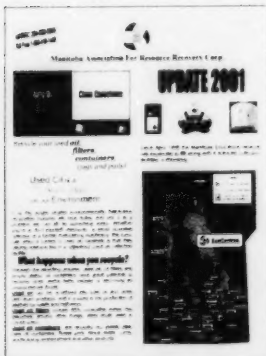


Customers Respond



Distribution throughout Manitoba

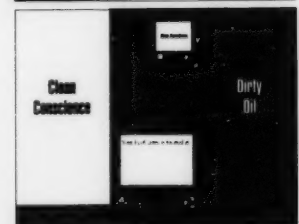
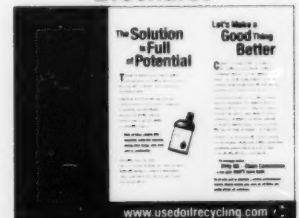
1 Litre Bottles



EcoCentre
Map

"We Want
You Back!"

Brochures



Communications

EcoDay - Saturday, June 24, 2000

News Release

Manitoba Government NEWS RELEASE

Information Services, Room 20, Legislative Building, Winnipeg, Manitoba R5C 1V6
Telephone (204) 944-3747
Fax (204) 944-3888

June 8, 2000

LATELIER RECLAME JUNE 24 "ECODAY", UNISER MANITOBA TO RECYCLE USED OIL PRODUCTS

Conservation Minister Cleop Lefebvre has declared Saturday, June 24, EcoDay to focus attention on Manitoba's Used Oil Products Recycling Program.

Lefebvre and ministers' events will be held at 20 EcoCentres across the province to promote the importance of recycling used oil products through the growing EcoDay network.

"It is important that we raise awareness of the need to properly recycle used oil products," said Lefebvre. "Using the month of the first EcoCentres in 1986, the public realized how long recycling has been a part of Manitoba's history and we continue to develop the program's capabilities."

Manitoba's growing used oil products in EcoCentres prior to June 24 will have a special day on Saturday, June 24, EcoDay. The special events will focus on the importance of recycling used oil products through the growing EcoDay network.

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Remotes



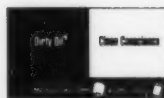
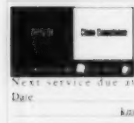
Radio



TV



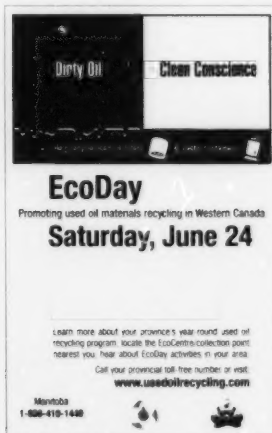
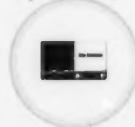
Prizes



Fridge Magnets



Frisbees



Posters



Line-ups

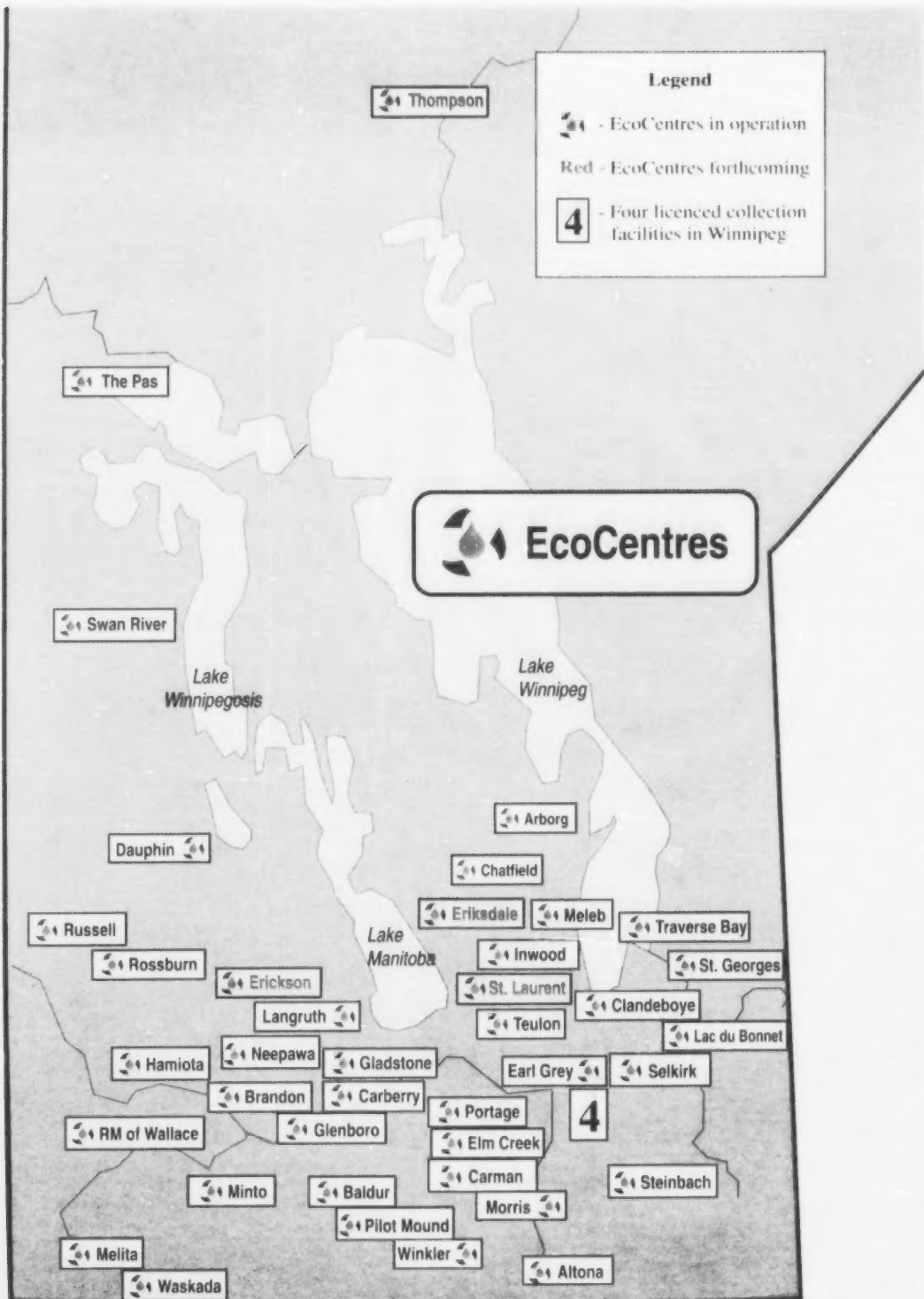


Refreshments



Mr. Oil Drop

EcoCentre Network ...



... at December 31, 2000



	Location	Owner/Operator
1	Steinbach	City of Steinbach
2	Carman	Town of Carman
3	Melita	S K L Enterprises Ltd.
4	Altona	Town of Altona / RM of Rhineland
5	Neepawa	Town of Neepawa
6	Selkirk	City of Selkirk
7	Russell	Town of Russell / RM of Russell / RM of Silver Creek
8	Glenboro	RM of South Cypress / Village of Glenboro
9	Minto	RM of Whitewater
10	Pilot Mound	Town of Pilot Mound
11	Baldur	RM of Argyle
12	Swan River	Town of Swan River
13	Hamiota	Town of Hamiota
14	Inwood	RM of Armstrong
15	Chatfield	RM of Armstrong
16	Meleb	RM of Armstrong
17	RM of Wallace	RM of Wallace
18	Arborg	Town of Arborg / RM of Bifrost / Village of Riverton
19	Gladstone	Town of Gladstone
20	Kosburn	Town of Rossburn / RM of Rossburn
21	Portage la Prairie	Portage & District Recycling Inc.
22	Teulon	Town of Teulon / RM of Rockwood
23	Brandon	City of Brandon
24	Earl Grey	RM of St. Andrews
25	Langruth	RM of Lakeview
26	Elm Creek	RM of Grey
27	The Pas	Town of The Pas
28	Winkler	Town of Winkler
29	Dauphin	EcoOil Recycling Centre
30	Morris	Town of Morris
31	Clandeboyce	RM of St. Andrews
32	St. Georges	RM of Alexander
33	Traverse Bay	RM of Alexander
Installed in January and February 2001		
34	Lac du Bonnet	RM of Lac du Bonnet
35	Carberry	RM of North Cypress
36	Waskada	RM of Brenda / Village of Waskada
Licences approved for installation in the spring of 2001		
37	Eriksdale	RM of Eriksdale
38	Thompson	Thompson Recycling Centre
39	St. Laurent	RM of St. Laurent
40	Erickson	Town of Erickson / RM of Clanwilliam

Members of MARRC

49 North Forwarding Ltd.	Fuchs Lubricants Canada Ltd.	Pauwels Canada Inc.
Ace Hardware Canada Ltd.	General Motors of Canada Limited	Pennzoil Products Canada
Acklands - Grainger Inc.	Home Hardware Stores Limited	Petro-Canada Lubricants
AGCO Corporation	Honda Canada Inc.	Porsche Cars Canada, Ltd.
Agip Canada Inc.	Honeywell Automotive Products	Powell Equipment Limited
Airparts Network Ltd.	Husky Oil Marketing Company	Precambrian Wholesale Limited
Alline Automotive Wholesale Ltd.	Hyundai Auto Canada	Quaker State Inc.
Alline Supply Inc.	Imperial Oil	Radiator Specialty Company of Canada Ltd.
Altrom Canada Corporation	Irving Oil Limited	Robert Bosch Inc.
AMSOIL Inc.	JKL Enterprises Inc.	Safety-Kleen Canada Inc.
Arvin Replacement Products	Jimmy Diesel Parts Co.	Sears Canada Inc.
Baldwin Filters	John Deere Limited	Shell Canada Products Limited
BestBuy Distributors Limited	Kea Distributing Limited	Southland Canada, Inc.
Birch Auto/Farm Supply	Kleen-Flo Tumbler Industries Limited	Southwestern Petroleum Canada Limited
BMW Canada Inc.	Kubota Canada Ltd.	Strongco Inc., Sheridan Equipment
BOSS Lubricants	Land Rover Group Canada Inc.	Suzuki Canada Inc.
Briggs & Stratton Canada Inc.	Lemky Rural Repair	Szygy Auto Distribution Inc.
Canada Safeway Limited	Magnum Oil Mb. Ltd.	Texaco Products Inc.
Canadian Tire Corporation, Limited	Maxim Transportation Services Inc.	Texas Refinery Corp. of Canada Limited
Case Corporation	Mazda Canada, Inc.	The North West Company Inc.
Castrol Canada Inc.	Mercedes-Benz Canada Inc.	TruServ Canada Cooperative Inc.
Champion Laboratories, Inc.	Midas Canada Inc.	Toyota Canada Inc.
Chevron Products Company	Midwest Detroit Diesel-Allison Ltd.	UAP Inc.
Churchill Marine Tank Farm Co.	Mining Technologies International Inc.	Uni-Select Western Inc.
Cleanair of Manitoba	Modern Sales Limited	Valvoline Canada Ltd.
CORE-MARK International, Inc.	Mohawk Lubricants Ltd.	Volkswagon Canada Inc.
Costco Wholesale Canada	Mohawk Oil Co. Ltd.	Volvo Trucks Canada Inc.
Cummins Mid-Canada Ltd.	Motion Industries (Canada) Inc.	Wal-Mart Canada Inc.
D.H. Howden & Co. Limited	Mr. Lube Canada Inc.	Wallace & Carey Ltd.
Daewoo Auto Canada Inc.	NemCo Resources Ltd.	Western Star Trucks Inc.
DaimlerChrysler Canada Ltd.	New Holland North America Inc.	Western Turbo & Fuel Injection Ltd.
Dana Canada Inc.	Nissan Canada Inc.	Westfair Foods Ltd.
Donaldson Company, Inc.	Northern Industrial & Auto Ltd.	Yamaha Motor Canada Ltd.
Federated Co-operatives Limited	Northern Titan Equipment Sales Ltd.	Yetman's Ltd.
Ford Motor Co. of Canada, Ltd.	Oak Point Oil Distributors	Zellers/Hudson's Bay Co.
Fort Garry Industries Ltd.	Oil Mart Ltd.	
Freightliner Limited	PACCAR of Canada, Ltd. Parts Division	

**Manitoba Association for
Resource Recovery Corp.**

Financial Statements
December 31, 2000

February 16, 2001

PricewaterhouseCoopers LLP
Chartered Accountants
One Lombard Place
Suite 2300
Winnipeg, Manitoba
Canada R3B 0X6
Telephone +1 (204) 926 2400
Facsimile +1 (204) 944 1020

Auditors' Report

**To the Members of
Manitoba Association for Resource Recovery Corp.**

We have audited the balance sheet of **Manitoba Association for Resource Recovery Corp.** as at December 31, 2000 and the statements of operations, changes in unrestricted net assets and cash flows for the year then ended. These financial statements are the responsibility of the corporation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the corporation as at December 31, 2000 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

PricewaterhouseCoopers LLP

Chartered Accountants

Manitoba Association for Resource Recovery Corp.

Balance Sheet

As at December 31, 2000

	2000 \$	1999 \$
Assets		
Current assets		
Cash	1,033,728	662,914
Environmental handling charges receivable	744,539	738,378
Accounts receivable	34,030	53,322
Prepaid expenses and deposits	905	905
	<u>1,813,202</u>	<u>1,455,519</u>
Capital assets		
Office furnishings and equipment	13,578	13,578
Less: Accumulated amortization	<u>9,404</u>	<u>6,688</u>
	<u>4,174</u>	<u>6,890</u>
	<u>1,817,376</u>	<u>1,462,409</u>
Liabilities		
Current liabilities		
Return and processing incentives payable	184,488	212,260
Accounts payable and accrued liabilities	<u>292,842</u>	<u>257,161</u>
	<u>477,330</u>	<u>469,421</u>
Net Assets		
Unrestricted (note 4)	1,335,872	986,098
Invested in capital assets	<u>4,174</u>	<u>6,890</u>
	<u>1,340,046</u>	<u>992,988</u>
	<u>1,817,376</u>	<u>1,462,409</u>
Commitments (note 4)		

Approved by the Board of Directors

Priscilla Madison

Director

[Signature]

Director

Manitoba Association for Resource Recovery Corp.

Statement of Changes in Unrestricted Net Assets

For the year ended December 31, 2000

	<u>2000</u>		<u>1999</u>
	<u>Unrestricted</u>	<u>Invested in</u>	<u>Total</u>
	<u>\$</u>	<u>capital assets</u>	<u>Total</u>
		<u>\$</u>	<u>\$</u>
Balance - Beginning of year	986,098	6,890	992,988
Excess (deficiency) of revenue over expenses	349,774	(2,716)	347,058
Balance - End of year	<u>1,335,872</u>	<u>4,174</u>	<u>1,340,046</u>

Manitoba Association for Resource Recovery Corp.

Statement of Operations

For the year ended December 31, 2000

	2000 \$	1999 \$
Revenue		
Environmental handling charges	3,068,155	3,190,151
Interest income	50,657	20,312
Membership fees	800	2,000
	3,119,612	3,212,463
Expenses		
Return and processing incentives	2,128,805	2,020,440
EcoCentre support costs (note 5)	268,067	345,639
Public relations and promotion (note 6)	114,019	102,025
Wages, contract and benefits	108,016	97,335
Compliance audits	38,413	59,810
Professional fees	37,023	24,953
Office and administration	21,003	21,347
Directors	18,070	19,757
Rent	11,189	10,221
Meetings	8,743	5,407
Telephone and fax	6,298	6,546
Travel and automobile	5,791	6,499
Insurance	3,348	6,620
Amortization	2,716	2,716
Bank charges and interest	1,053	2,163
	2,772,554	2,731,478
Excess of revenue over expenses	347,058	480,985

Manitoba Association for Resource Recovery Corp.

Statement of Cash Flows

For the year ended December 31, 2000

	2000	1999
	\$	\$
Cash provided by (used in)		
Operating activities		
Excess of revenue over expenses	347,058	480,985
Item not affecting cash		
Amortization	2,716	2,716
	349,774	483,701
Net change in non-cash working capital items	21,040	(3,022)
Increase in cash	370,814	480,679
Cash - Beginning of year	662,914	182,235
Cash - End of year	1,033,728	662,914

Manitoba Association for Resource Recovery Corp.

Notes to Financial Statements

December 31, 2000

1 Incorporation and purpose

The corporation was formed by oil and oil filter first sellers in Manitoba to develop, implement and administer a used lubricating products stewardship program in the province and began operation on January 1, 1997. The corporation was incorporated as a not-for-profit organization without share capital under The Corporations Act of Manitoba on April 1, 1997. On February 26, 1998, the corporation received approval to operate its used lubricating products stewardship program from the Minister of Environment, Province of Manitoba.

2 Significant accounting policies

Capital assets

Capital assets are recorded at cost less accumulated amortization. Amortization of office furnishings and equipment is calculated on a straight-line basis at an annual rate of 20% based on the estimated useful lives of these assets.

Revenue recognition

a) Environmental handling charges

Revenue from environmental handling charges is recognized in the year for which suppliers and end-users assess it, as regulated by the Used Oil, Oil Filters and Containers Stewardship Regulation.

b) Membership fees

The one-time membership fees are recorded as revenue when the participating companies join the Association.

Return and processing incentives

The return and processing incentives are recognized as an expense in the year to which the claim relates.

Manitoba Association for Resource Recovery Corp.

Notes to Financial Statements

December 31, 2000

3 Line of credit facility

The corporation has a \$200,000 operating line of credit arrangement. Interest is charged at the bank's prime lending rate plus 1/2%. A general security agreement and a general assignment of accounts receivable have been provided as collateral for these advances.

4 Commitments

Operating lease

The annual minimum rental for leased premises under a lease to October 31, 2002 is \$11,870.

General

Manitoba Association for Resource Recovery Corp. is obligated to use its unrestricted net assets, in future years, to fund the return and processing incentives, the establishment of EcoCentres and to provide stakeholder communication and public education materials for the used lubricating products stewardship program.

EcoCentres

As part of its contractual agreement with each EcoCentre owner-operator, the corporation is committed to provide annual operating support until July 31, 2002. The estimated annual maximum operating support payments for the EcoCentres currently in operation are as follows:

	\$
December 31, 2001	208,940
2002	121,880

Manitoba Association for Resource Recovery Corp.

Notes to Financial Statements

December 31, 2000

5 EcoCentre support costs

	2000	1999
	\$	\$
Operating support	144,794	106,855
Investment support	71,655	161,616
Operational audits	26,721	14,236
Training and supplies	18,369	41,681
Engineering	6,528	12,000
Market development	-	9,251
	268,067	345,639

6 Public relations and promotion

	2000	1999
	\$	\$
EcoDay	52,802	40,558
Canadian Tire Days	34,566	-
Advertising	15,397	35,858
Promotional material	11,254	25,609
	114,019	102,025



***Manitoba Association
for Resource Recovery Corp.***

Board of Directors and Staff



Back Row:

Ron Benson (Executive Director), Joe Casciano,
Dennis Signoretti, Aaron Strub (Administrative Assistant)

Front Row:

Lutz Ehrentaut, Bruce Madison (Chairman),
Keith Micklash (Secretary), Ken Carels

Board of Directors

Bruce Madison, Dana Canada Inc.
Chairman

Keith Micklash, Magnum Oil Mb. Ltd.
Secretary Treasurer

Dennis Signoretti, Petro-Canada Lubricants
Director

Joe Casciano, Canadian Tire Corporation, Limited
Director

Lutz Ehrentraut, Canadian Automobile Association (CAA)
Director

Ken Carels, Mayor, Town of Melita
Director

Legal Counsel

Fillmore Riley, Barristers & Solicitors

Auditors

PricewaterhouseCoopers, Chartered Accountants

Executive Director

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